

Norwegian Air Shuttle ASA (NAS)

Q2 2005

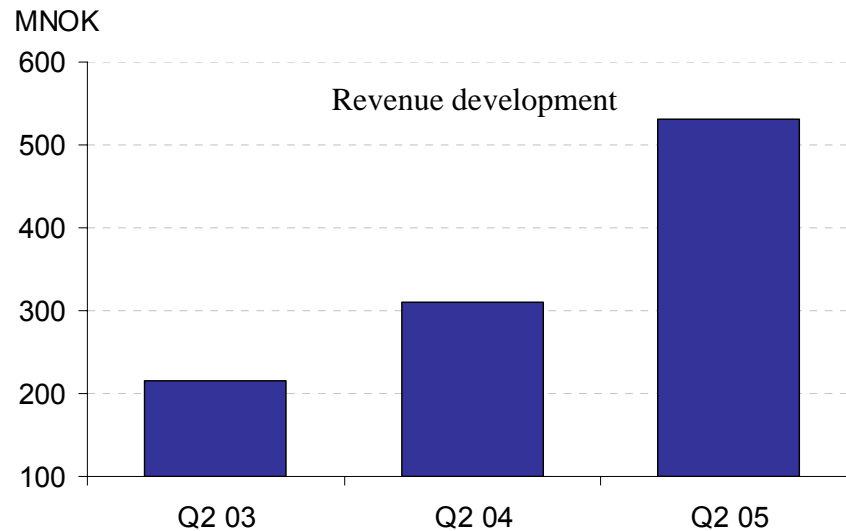


August 18, 2005

Oslo

Profitable operation

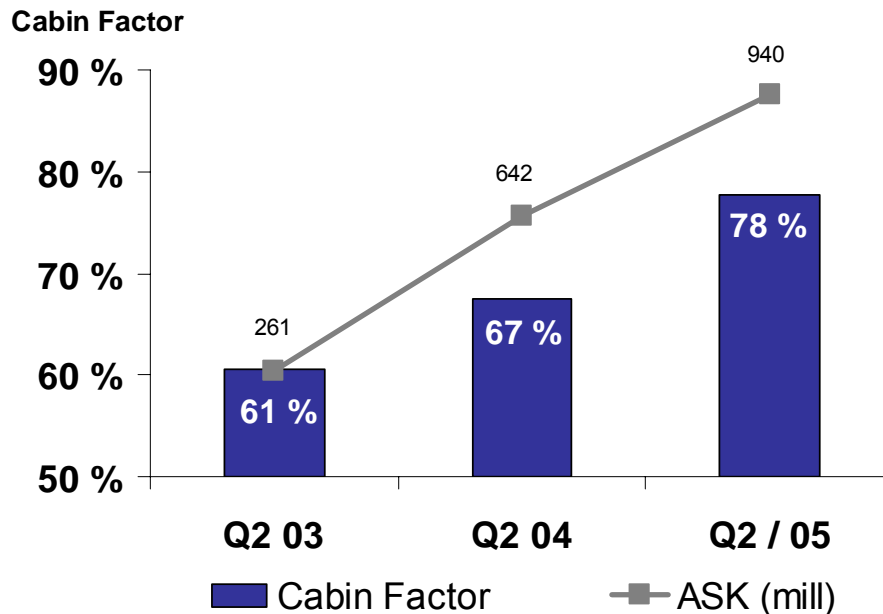
- 531 MNOK in turnover in Q205, compared to 311 MNOK in Q204
- EBITDA margin of + 6 %, - 12 % last year
- EBIT margin of + 4,4 %



EBITDA MNOK	-12	-38	31
EBITDA margin %	-6%	-12%	6%

Strong cabin factor

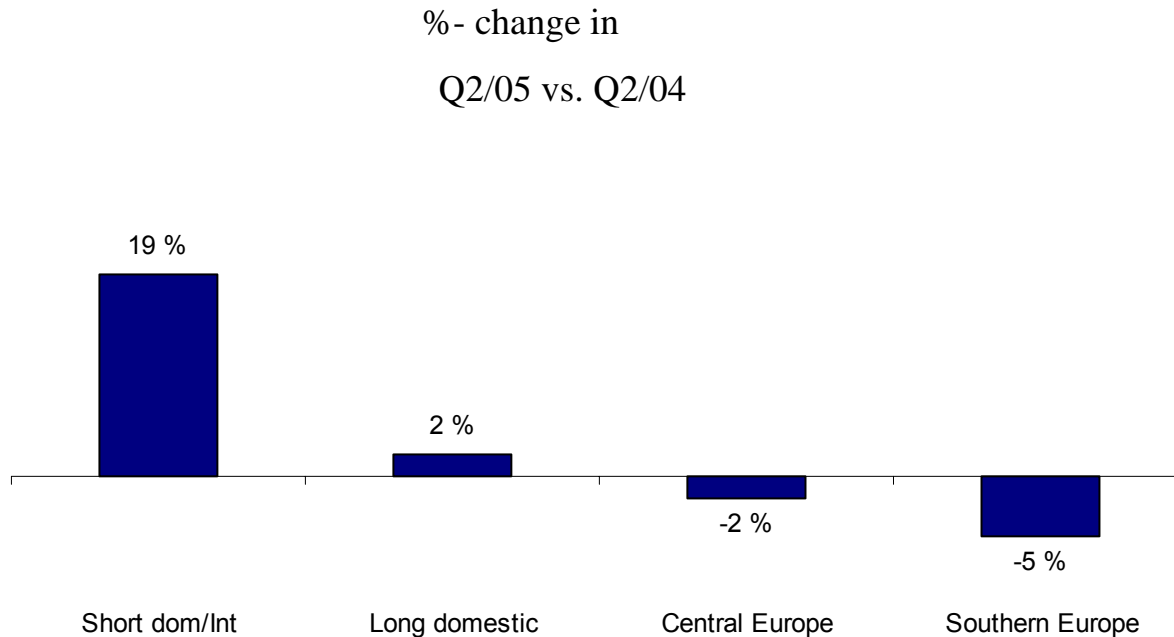
- 46 % production increase from Q204 to Q205
- 78 % cabin factor in Q205, up from 67% in Q204
- 91 % cabin factor in July
 - (87 % domestic & 94 % international)



PAX (000)	273	572	868
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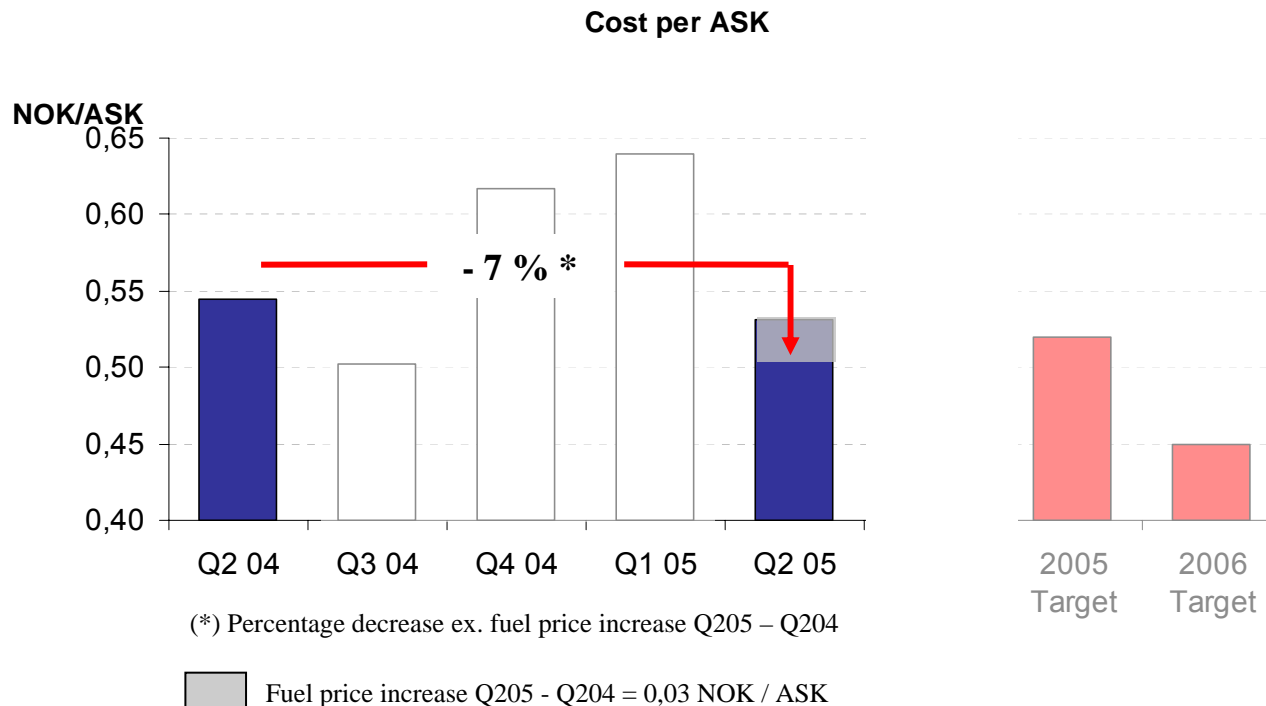
Yield level maintained

- Yield of NOK 0,73 in Q205, slightly up from Q204 (0,72)
- Yield levels affected by production program
- Upward momentum from positive pricing climate, improved timetable and effective revenue management



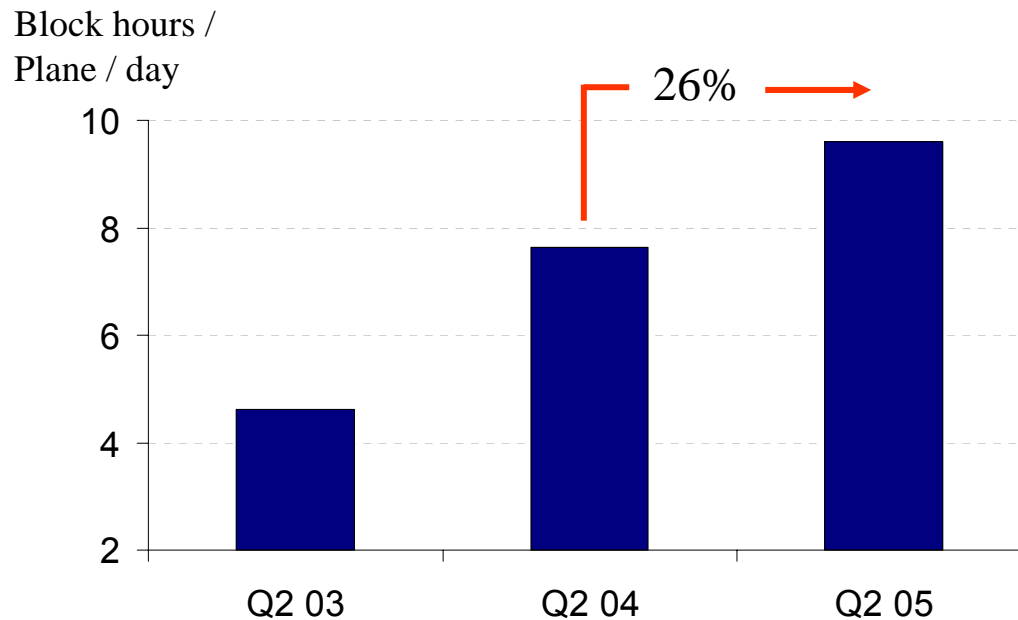
Cost targets in sight

- Average unit costs of 0.53 NOK in Q2 2005
- Achieved unit costs of 0.50 NOK, when adjusted for fuel price increase Q205 - Q204
- Expected unit cost of 0.53-54 NOK for H205



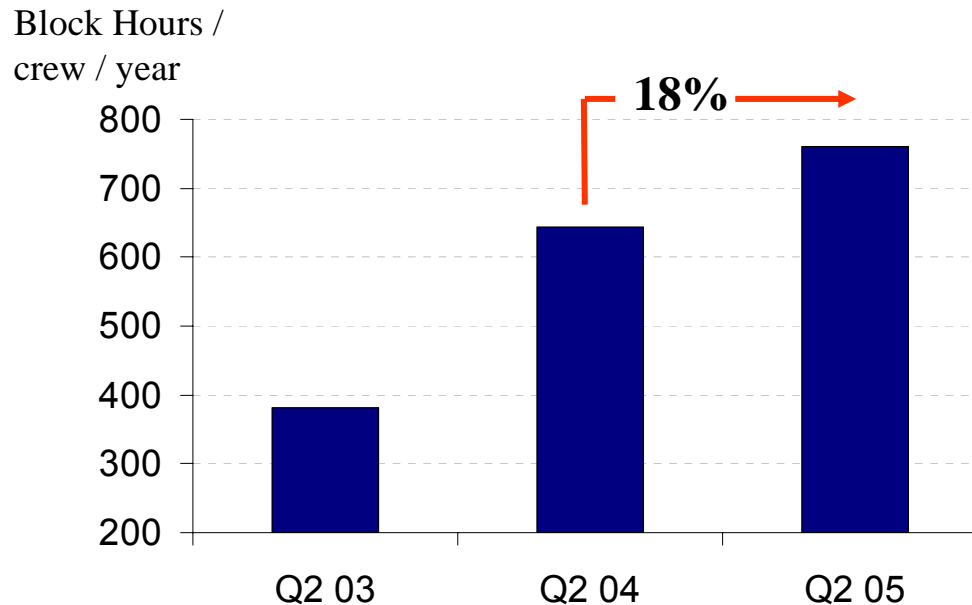
Increased fleet utilization

- Aircraft utilization of 9.6 block hours per plane per day, up 26% from Q2 04 (7,6)



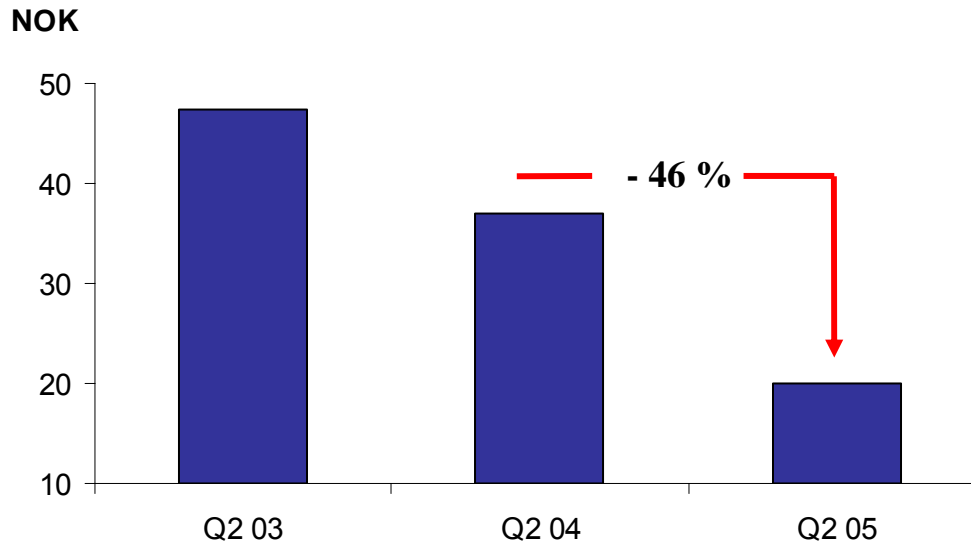
Increased crew utilization

- Crew utilization of 761 block hours per crew per year, up 18 % from Q204
- Pilot and CA utilization increased respectively with 13% and 21 % from Q204



Lower distribution costs

- Distribution costs per sold ticket of NOK 20, down 46% from Q204 (NOK 37)
- 75 % internet sale, up 8%-points from Q204
- Initiative in cooperation with Amadeus is expected to bring costs even further down

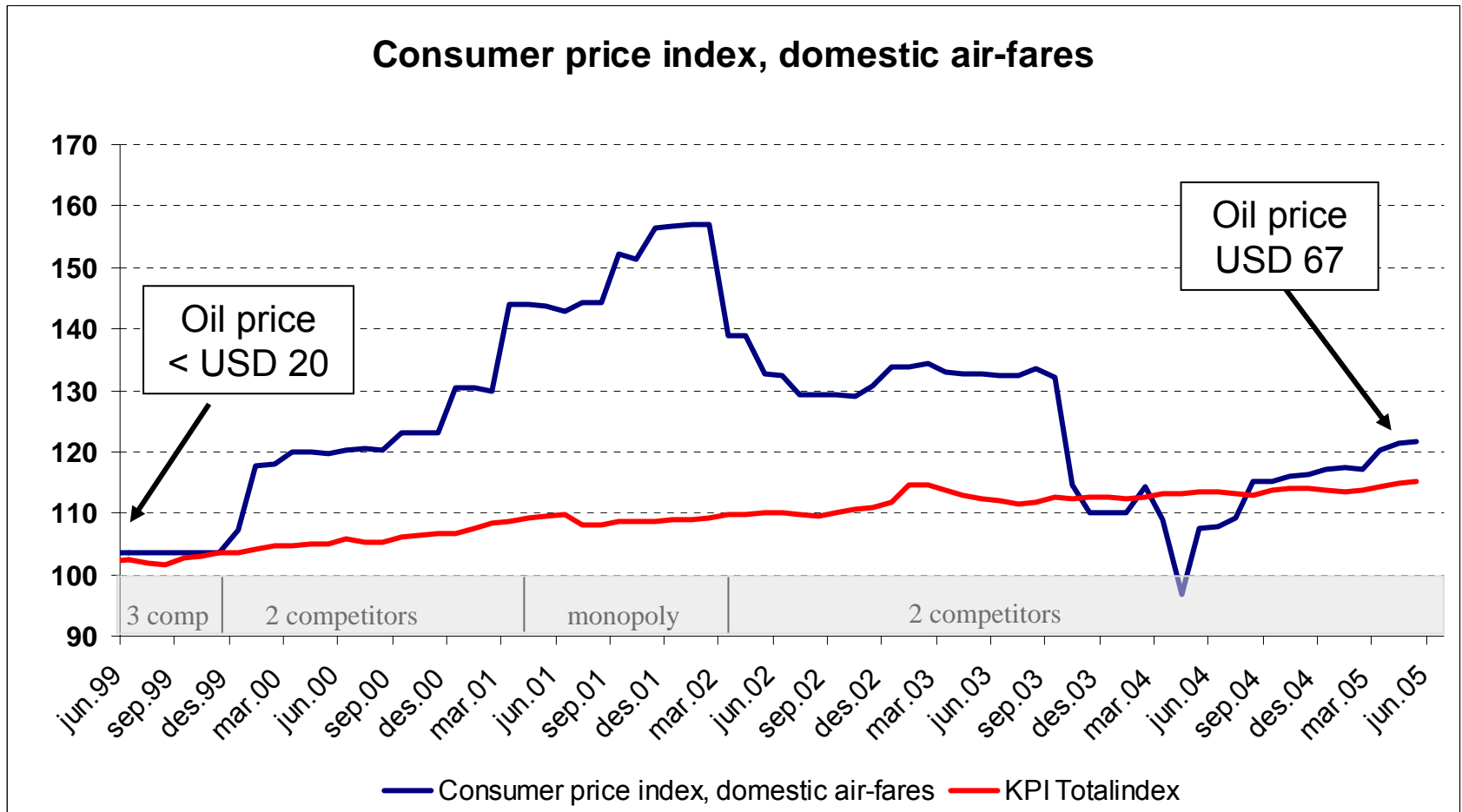


Positive cash flow

- Cash-balance of 233 MNOK
- Positive net change of 48 MNOK
- Prepaid tickets of 302 MNOK, receivables of 140 MNOK

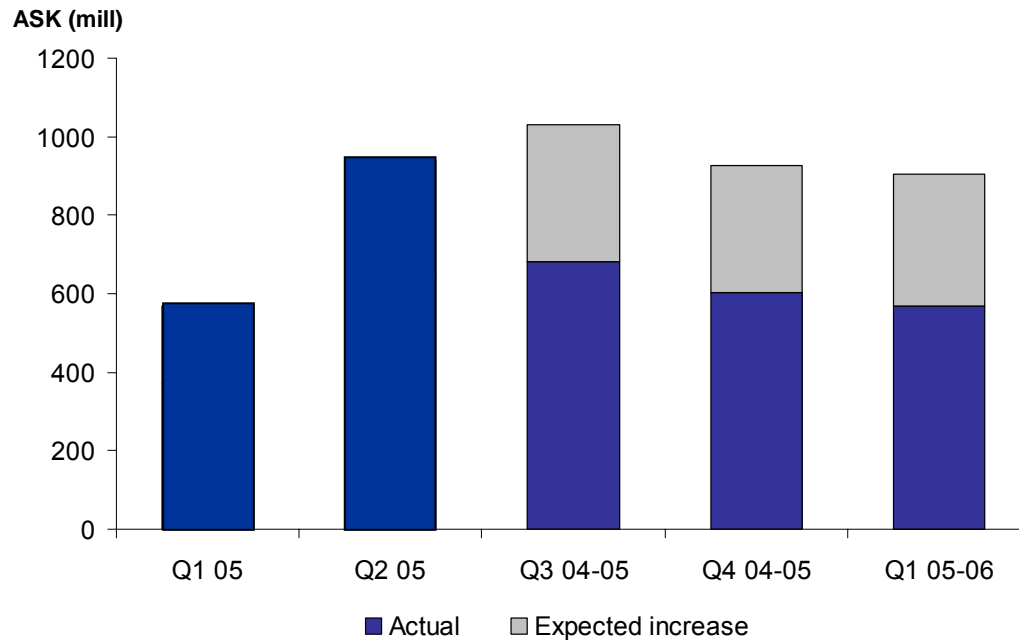
CASH FLOW (MNOK)	2nd quarter		First half		
	2005	2004	2005	2004	2004
From:					
Operation activities	61 418	738	63 250	12 946	-90 847
Investments	-13 559	-8 243	-24 980	10 571	-11 964
Financial activities		3 682	4	-16 971	-16 069
Net change	47 859	-3 824	38 274	6 547	-118 879
Opening balance	185 572	324 407	195 157	314 036	314 036
Closing balance	233 431	320 583	233 431	320 583	195 157

Sound pricing climate



Continued expansion

- Expected production increase versus 2004 going forward in 2nd half 05 and Q106, is in the magnitude of 40-45 %
- Mainly from international expansion



Expectations maintained

Expected business environment :

- Continued market increase from low prices
- Price competition at current levels
- Fuel prices at current levels

Expected results:

- Unit cost of 53-54 øre / ASK for H2 05
- Positive operating earnings (EBITDA) for full year 2005



-  In cooperation with other carriers
-  Only summer routes
-  Only winter routes